

**APPENDIX 1**  
**Professional Delegate Profiles**

**DELEGATION LEADER**

**Tom Porter, JD, DBIA**  
President  
Tom Porter Services LLC  
Detroit, Michigan



Tom is an independent business consultant specializing in the construction industry. He was formerly Executive Vice President of a national contractor building hospitals, schools, stadiums, power plants, and manufacturing facilities. Before that, he served as an attorney, in private law practice and for the US Department of Justice. Tom is active in the leadership of the Design-Build Institute of America (DBIA), including teaching DBIA classes. He served as Chairman of the Board of DBIA in 2009.



**Carlos M. Braceras, PE**

Deputy Director & Chief Engineer  
Utah Dept. of Transportation  
Salt Lake City, Utah

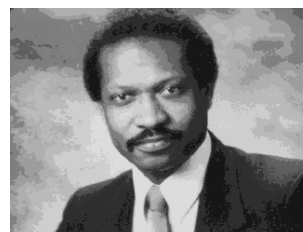


Carlos supervises over 1,600 employees responsible for design construction and maintenance of roads and highways at UDOT, recognized as one of the most progressive highway agencies in the US. He is Secretary-Treasurer of the American Association of Highway and Transportation Officials (AASHTO). He is also active in the leadership of the Standing Committee on Highways (SCOH). He holds degrees in Civil Engineering and Geology and was named 1998 State of Utah Governor's Manager of the year and was 1998 UDOT Leader of the Year.

**Terry H. Brooks, Jr., AIA**

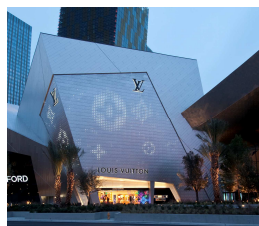
President & CEO  
Development Services, Ltd.  
Washington, DC

Terry is an architect, land use planner, urban designer, and land development administrator and advisor. Terry has been in the development business for over 20 years; for 15 years, his firm has provided expertise to development firms in the Washington, DC. Metropolitan Area. Until his retirement in 2010, he was Division Chief for the Maryland National Capital Park & Planning Commission, where he managed an annual \$80 million capital development program and managed the Public-Private Partnership Development Program. He holds a Masters of Architecture Degree with a specialty in Urban Design from Harvard University. He has served on the faculty of several universities and has received various awards for his contributions in the fields of Architecture, Landscape Architecture, and Community Land Use Planning.



**Javier de la Garza, AIA, LEED AP**  
Principal  
DE LA GARZA ARCHITECTURE LLC  
Dobbs Ferry, New York

Javier founded his firm to provide design, architecture, and project management services to commercial clients. His work has included high-end retail interiors for clients such as Louis Vuitton and Gucci America. His design of a company headquarters office in Rockaway, NJ won a regional AIA award for excellent design. He has a Bachelor degree in Architectural Design and a Master of Architecture degree.



**Roger Johnson**  
Director of Building Commissioning Services  
Commissioning Agents, Inc.  
Denver, Colorado

Roger provides commissioning services for new buildings, schools, hospitals, pharmaceutical, and government projects. He commissioned the first hospital in the US to achieve LEED Silver certification, as well as aircraft support facilities, higher education buildings, research labs, and other high profile construction. He is a board member for the Southwest Chapter of the Building Commissioning Association. He is a member of numerous industry associations including the Design-Build Institute of America (DBIA).

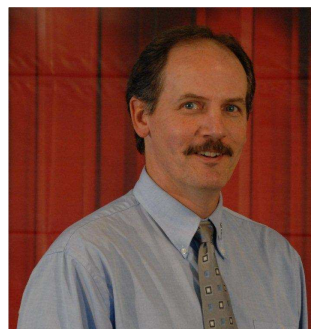


**Jim Mallore, PE**

Comprehensive Planning Engineer  
 Metro Wastewater Reclamation District  
 Denver, Colorado



Jim performs Capital Project Planning for the Metro Wastewater Reclamation District. His work involves capacity planning, facility planning, financing, flow and loading projections, population projections, and preliminary design. He provides long-range planning forecasts and performs project management. He holds a degree in civil engineering, is a registered professional engineer, and is a member of the American Society of Civil Engineers, the Design-Build Institute of America, and the Water Environment Federation. He has delivered presentations to various professional conferences.

**John McCaffrey, AIA, FCSI, CCS**

Principal  
 John Patrick McCaffrey, Architect, PC  
 San Francisco, California



John is a specifications consultant who has been very active in the development of the Uniform Drawing System (UDS) for the Construction Specifications Institute (CSI) and its acceptance as part of the U.S. National CAD Standard (NCS). A former Chairman of the UDS Task Team, he is a frequent presenter at industry conferences. He has received numerous awards for his contributions to the CSI. He has participated in the development of specifications used to carry out "green building." He is a member of the Specifications Consultants in Independent Practice (SCIP).



**Naeemuddin Ahmed Siddiqui**

Managing Director &amp; CEO

and **Farhana Siddiqui**ZCL - Ziauddin Ahmed & Co. (Pvt.) Limited  
Karachi, Pakistan

Naeem owns and his wife Farhana works for a professional construction service company which he has run successfully for 22 years. He has extensive experience in management of projects that include civil, prefabricated buildings, steel structures, restoration of heritage sites and other existing buildings, and interior construction. The firm has full capability in executing fast track construction. Being innovative, he introduced the concept of design-build in Pakistan and was the first Pakistani member of the Design-Build Institute of America. He is working for industry betterment through active membership in the All Pakistan Contractors Association and various other organizations.

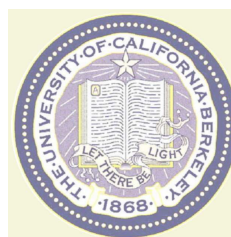
**Justin Sweet, Professor Emeritus**

Boalt Hall School of Law

University of California - Berkeley

Berkeley, California

Justin is a retired professor of law and a celebrated author in the field of construction law. His book on *Legal Aspects of Architecture, Engineering and the Construction Process* is in its 8<sup>th</sup> edition. He has also authored *Construction Industry Contracts* and *Sweet Anthology of Construction Writing*. He has served as a visiting professor in Italy (as a Fulbright lecturer), Israel, Belgium, Switzerland, and Canada. He has been very active in the Forum on the Construction Industry of the American Bar Association. He serves as an arbitrator and expert witness.



**Rebecca Timmer**  
 Corporate Relations  
 Dibble Engineering  
 Phoenix, Arizona

Rebecca handles government affairs and development of new markets for a civil engineering firm working in transportation, water, and other infrastructure sectors. She has handled account management, business development, marketing, and business analysis. She has successfully chaired three Public Private Partnership (PPP) conferences. She is a Board of Directors member for the American Public Works Association; a participant of the 95th Arizona Town Hall on Government Revenue; and is the Chair of the Arizona Association of Economic Development's Day at the Capitol-Legislative Luncheon.

**Dibble**  
 Engineering®



**Kirk Warden, AIA, LEED AP**  
 Senior Vice President / Partner  
 Clayco  
 St. Louis, Missouri

Kirk leads the Institutional Business Unit for Clayco, Inc. a national real estate, design and construction company specializing in Integrated Project Delivery. He is responsible for finding opportunities, competing and securing projects, and monitoring implementation. His current projects include a \$132M hospital addition and a \$100M university engineering lab. Past projects include a 200,000 square foot university research center, a 10,600 seat basketball arena, and several corporate headquarters. The Clayco Family includes Forum Studio, an architectural firm, and Concrete Strategies, Inc., a concrete placement contractor.

